

GLOBAL INFRASTRUCTURE HUB CONFERENCE

Introduction and Agenda



Welcome to Shanghai, for the Global Infrastructure Hub's inaugural conference.

The Global Infrastructure Hub has a mandate from the G20 to support governments, from both G20 and non-G20 countries in their duty to improve their countries' infrastructure. Our mandate includes providing both broad general

knowledge based products, allowing you to navigate the infrastructure world, and also giving direct, bespoke advice.

The conference agenda covers some critical topics underpinning the successful procurement and management of infrastructure assets, and we have brought together a number of leading practitioners to discuss them. The conference is being undertaken under Chatham House conditions so you should feel free to engage with our panellists and ask the questions that are important to you. For those of you interested in engaging with a broader audience we have set up a video recording room and encourage you to go on record with your thoughts, whether they are about the bigger issues you face in infrastructure provision, or just to leave your thoughts on the conference.

We also see this conference as only the first step in ensuring that the lessons learned by you as practitioners in the field are widely shared. Many of you will know each other, but I would encourage each of you to reach out to those you do not know and make the contacts which could be useful in the future. To strengthen this support network we will look to replicate this conference each year, and we will be setting up an online discussion platform allowing you to meet each other virtually to discuss key issues of the moment.

Lastly, I take this opportunity to make the point that we are here to help you in your efforts. As a young organisation we are keen to understand how you feel we can help. All the Hub's senior staff are here today, so let us know where and how we can help.

Enjoy the conference!

Chris Heathcote

Chief Executive Officer, Global Infrastructure Hub

TIME SCHEDULE	AGENDA ITEM
8.30 – 9.00am	Registrations and Tea/Coffee
9.00 – 9.10am	Formal Welcome Bill Brummitt , Chief Operating Officer, Global Infrastructure Hub
9.10 – 9.30am	Keynote Speech – 'Infrastructure: Setting the Public Policy Compass' John A. Fraser , Chairman, Global Infrastructure Hub and Secretary to the Treasury, Australia
9.30 – 9.45am	Overview of Day and Introduction to the Hub's Objectives and Capability Framework Chris Heathcote , Chief Executive Officer, Global Infrastructure Hub
9.45 – 11.00am	Investment Environment – Aligning Private Capital with Global Needs Individual presentations followed by panel discussion, moderated by Chris Heathcote , Global Infrastructure Hub Julia Prescott , Chief Strategy Officer, Meridiam Infrastructure, SAS Jordan Schwartz , Director Infrastructure and Urban Design, World Bank Andre Belelieu , Head of Investors Infrastructure Initiatives, World Economic Forum <i>This session will provide an overview of the current state of the world economy, and how further infrastructure development can contribute to increased global growth and attainment of the Sustainable Development Goals.</i> <ul style="list-style-type: none">• <i>Infrastructure is a well-known economic driver. It also has strong social impact. What are the key economic and institutional factors needed for maximum infrastructure investment impact?</i>• <i>How do foreign investors make capital allocation decisions in new markets?</i>• <i>What mechanisms exist to enhance a country's ability to attract additional sources of private infrastructure financing?</i>
11.00 – 11.20am	Coffee Break – Refreshments outside the conference room

TIME SCHEDULE	AGENDA ITEM
11.20 – 12.30pm	<p>Infrastructure Markets – Maximizing the Efficiency of Infrastructure Networks</p> <p>Individual presentations followed by panel discussion, moderated by Mar Beltran, Global Infrastructure Hub</p> <p>Mel Karam, Global Head of Asset Management, KPMG John Walker, Executive Chairman of Infrastructure, Utilities and Renewables Asia for Macquarie Capital, Macquarie Bank Philip Davies, Chief Executive Officer, Infrastructure Australia</p> <p><i>Urbanization is putting pressure on dated infrastructure networks. Technological solutions, better asset management and other innovative approaches to operation and maintenance are increasing asset utilization, decreasing life cycle costs and changing decision making processes to growing existing infrastructure networks.</i></p> <ul style="list-style-type: none"> • What solutions are available to infrastructure owners to defer the need for new capacity? What productivity gains can be achieved? • What are the benefits that can be gained by packaging infrastructure assets? • What are the implications for pricing and costing when growing existing infrastructure networks?
12.30 – 1.50pm	Lunch – Follow directions to 87th floor for buffet lunch
1.50 – 2.50pm	<p>Government Capability – Developing a Long Term Investable Pipeline</p> <p>Individual presentations followed by panel discussion, moderated by Mark Moseley, Global Infrastructure Hub</p> <p>Han Bin, Deputy Director General of China PPP Center Cosette Canilao, Executive Director, PPP Center, Philippines Garry Bowditch, Executive Director, Better Infrastructure Initiative, John Grill Centre for Project Leadership, The University of Sydney</p> <p><i>Long term strategic planning, with a clear vision and objectives, is a critical step to developing credible project pipelines. Adequate political support, strong institutions and fiscal capability are also required. In addition to long term planning, the panel will explore lessons learned in project identification, selection and procurement.</i></p> <ul style="list-style-type: none"> • Best practices in developing a national infrastructure plan; network planning • Effective institutions and levels of governments; procurement agencies evolving models • Threshold issues for private investors to allocate resources to infrastructure programs
2.50 – 3.10pm	Coffee Break – Refreshments outside the conference room
3.10 – 4.10pm	<p>Private and Public Financing – Risk Allocation and Risk Pricing</p> <p>Individual presentations followed by panel discussion, moderated by Richard Timbs, Global Infrastructure Hub</p> <p>Walter Winrow, Managing Director, Global Head of Project and Infrastructure Finance, Moody's Hisaka Kimura, Head of Private Sector Operations for China and Mongolia, Asian Development Bank</p> <p><i>Increasingly, private financing of infrastructure will be required to achieve countries' infrastructure investment targets. Both brownfield and greenfield assets are potentially investable by infrastructure players but they require different types of skills and will attract different types of market entrants.</i></p> <ul style="list-style-type: none"> • What credit enhancement mechanisms are available to mitigate systematic risk and facilitate early entry of private capital into a country's infrastructure program? • How are the MDBs deploying their funding and enabling additional private financing? • How is the evolution of risk allocation between public and private sector impacting project development and investment?
4.10 – 5.00pm	Summary and Next Steps
5.00 – 7.00pm	Cocktail Reception – Outside the conference room